



Program Overview: Engineering & Systems Design (ESD) Systems Science (SYS)

Version 1.14
Apr 14, 2015

Chris Paredis

Program Director

NSF ENG/CMMI Engineering & Systems Design, Systems Science

cparedis@nsf.gov

(703) 292-2241

Disclaimer

- Any opinions, findings, and conclusions or recommendations expressed in these slides are those of the author/presenter and do not necessarily reflect the views of the National Science Foundation.
- In October 2014, a presentation similar to this one was recorded. The video is available at <http://tinyurl.com/ESD-SYS>



Outline

- A conceptual framework for systems engineering and design
- Systems Science
 - Program details, research examples, and future directions
- Engineering and Systems Design
 - Program details, research examples, and future directions
- Discussion



Starting from the Basics...

SE & Design are Processes with a Purpose

- What is the purpose of these processes?
 - To obtain a state of the world that is more preferred
 - To add value
- How do we add value?
 - By creating or improving artifacts
- SE & Design are transformation processes
 - Primarily a process of information transformation — we compile information specifying a plan for how to add value
 - Planning before executing adds value



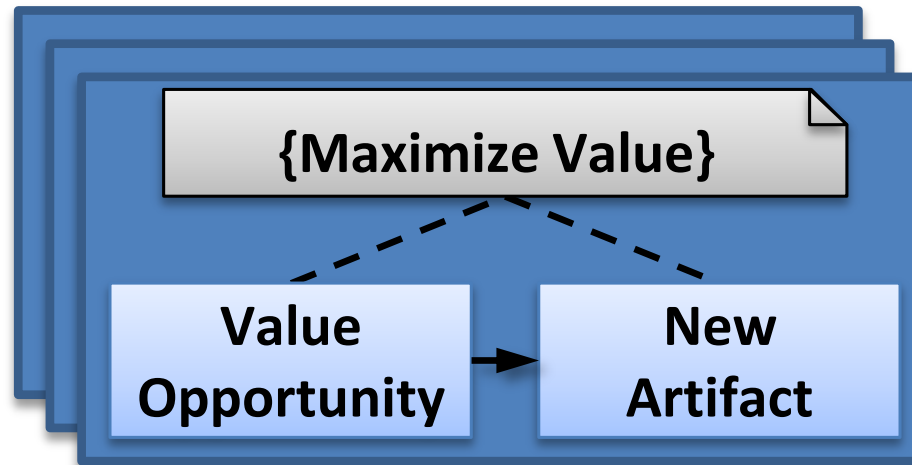
What do we Mean by Value?

Value is an Expression of the Preferences of the Designer

- Value is an expression of preference – the more an outcome is preferred, the higher the value assigned to it
 - A philanthropist may assign high value to an alternative that significantly **increases well-being** even if it cannot be produced at a profit
 - An environmentalist may assign high value to **environmentally friendly, sustainable** alternatives
 - A publicly traded company may assign high value to **profitable** alternatives
- Value is often expressed in monetary terms
 - If a designer prefers outcome A over outcome B then he/she is willing to pay an amount of $\Delta v = v_A - v_B$ to exchange B for A
 - No loss of generality

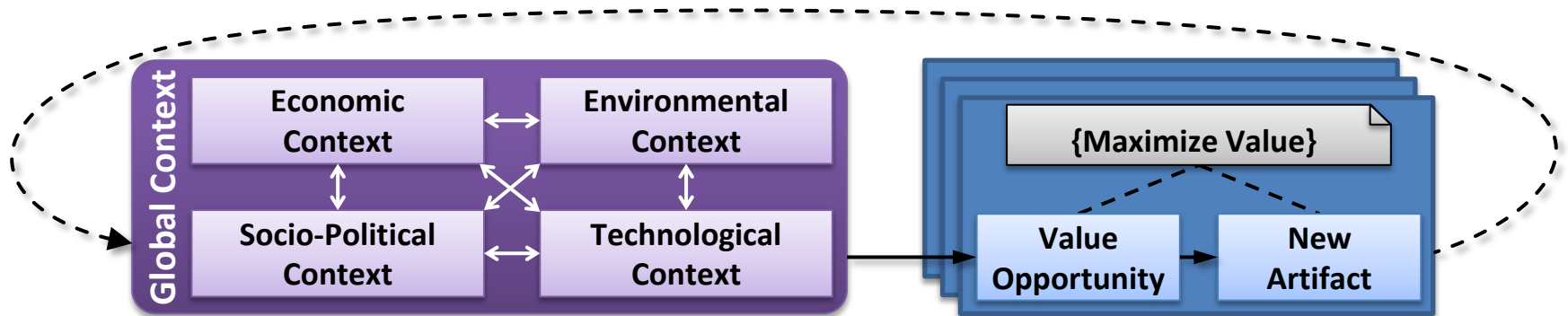


SE & Design: Maximizing Value



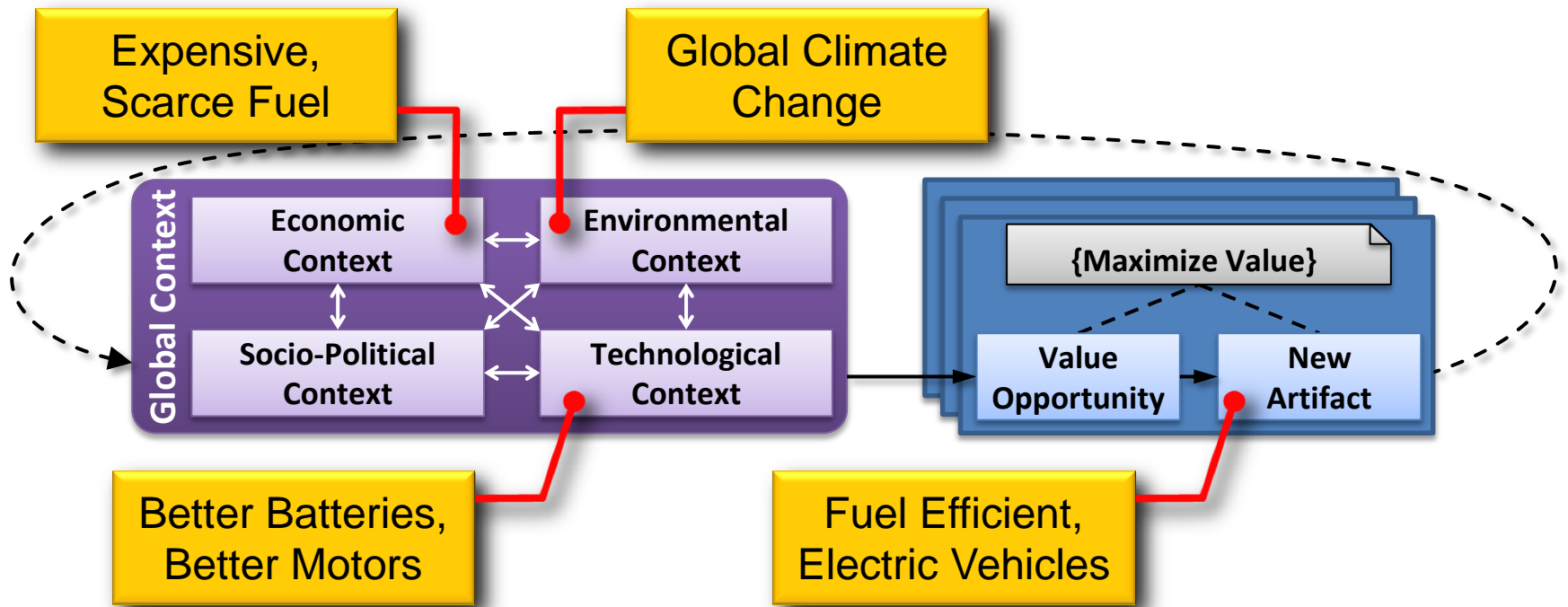
SE & Design: Maximizing Value

Value Opportunities in a Global Context



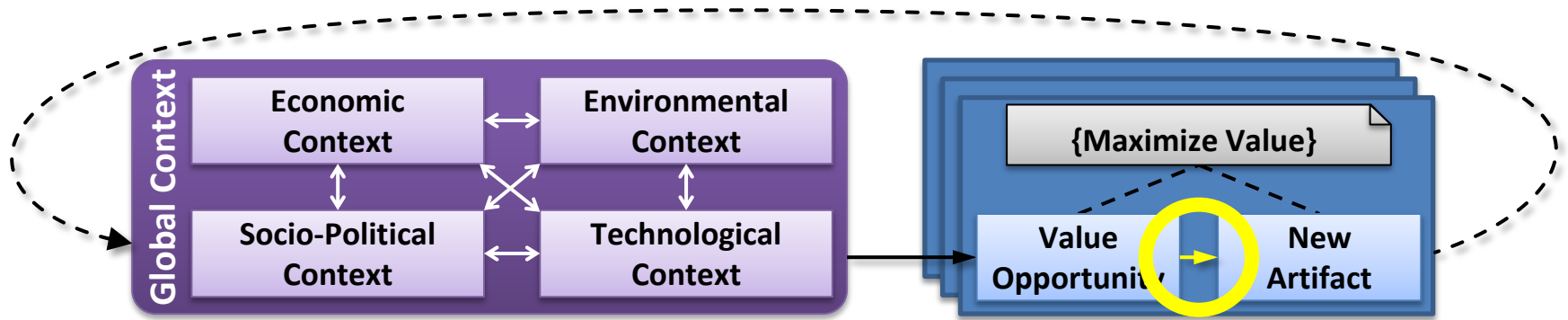
SE & Design: Maximizing Value

Value Opportunities in a Global Context



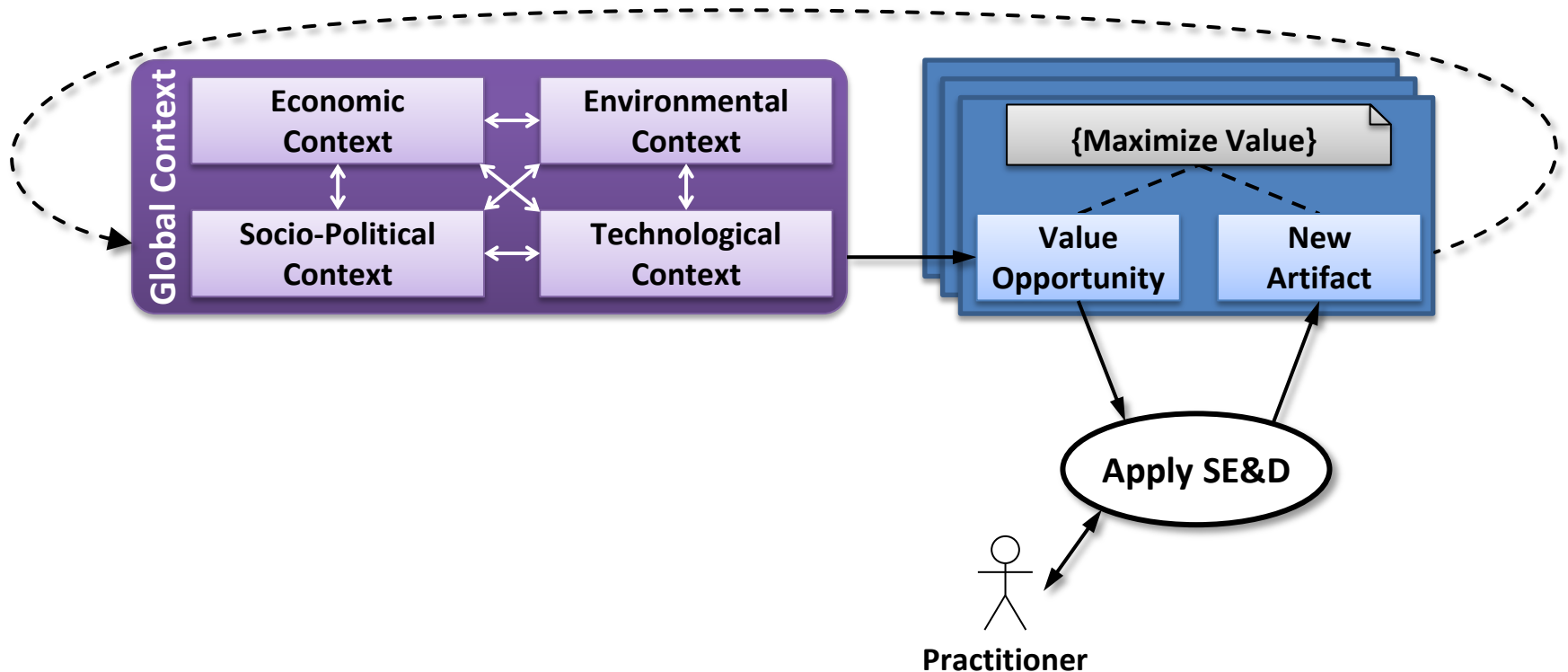
SE & Design: Maximizing Value

Value Opportunities are Restricted by SE&D Capabilities



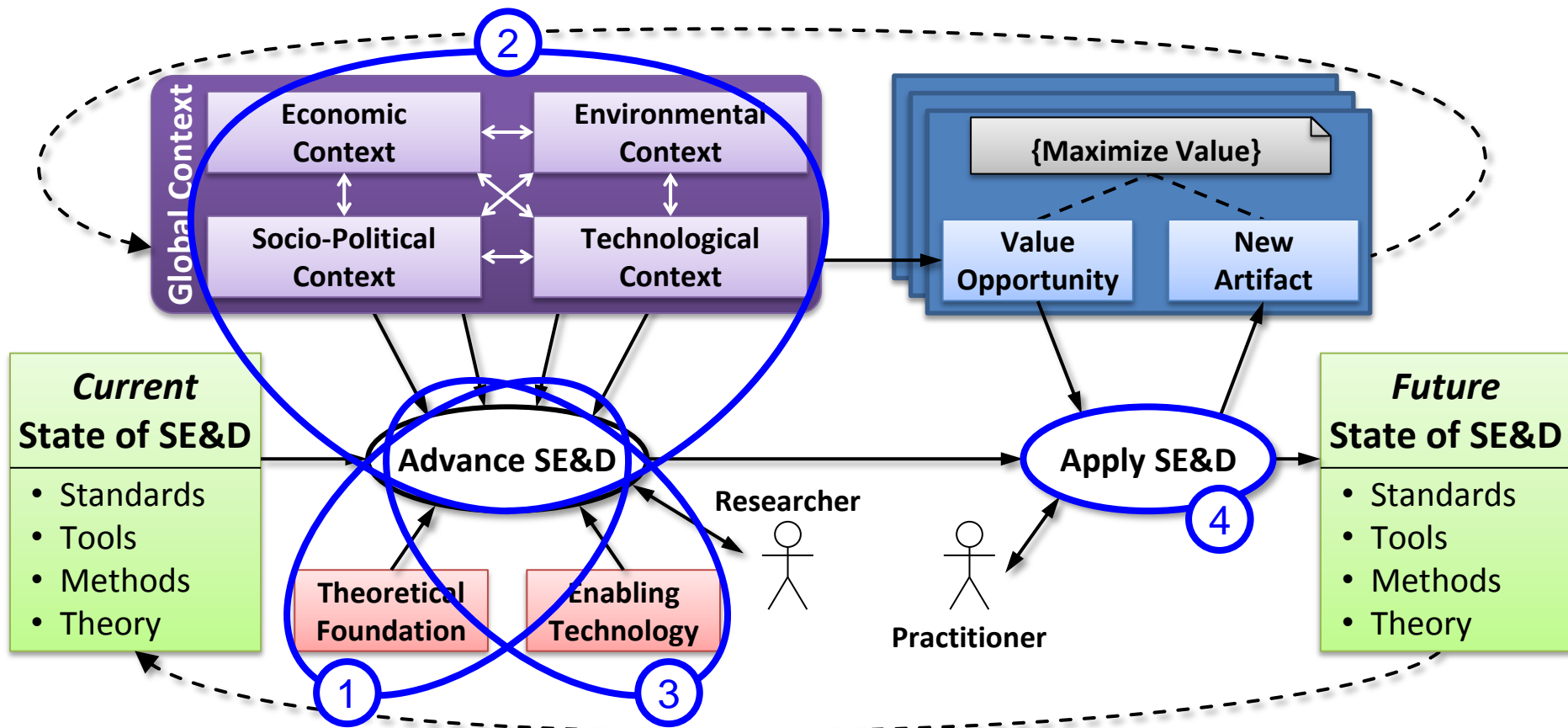
SE & Design: Maximizing Value

Value Opportunities are Restricted by SE&D Capabilities



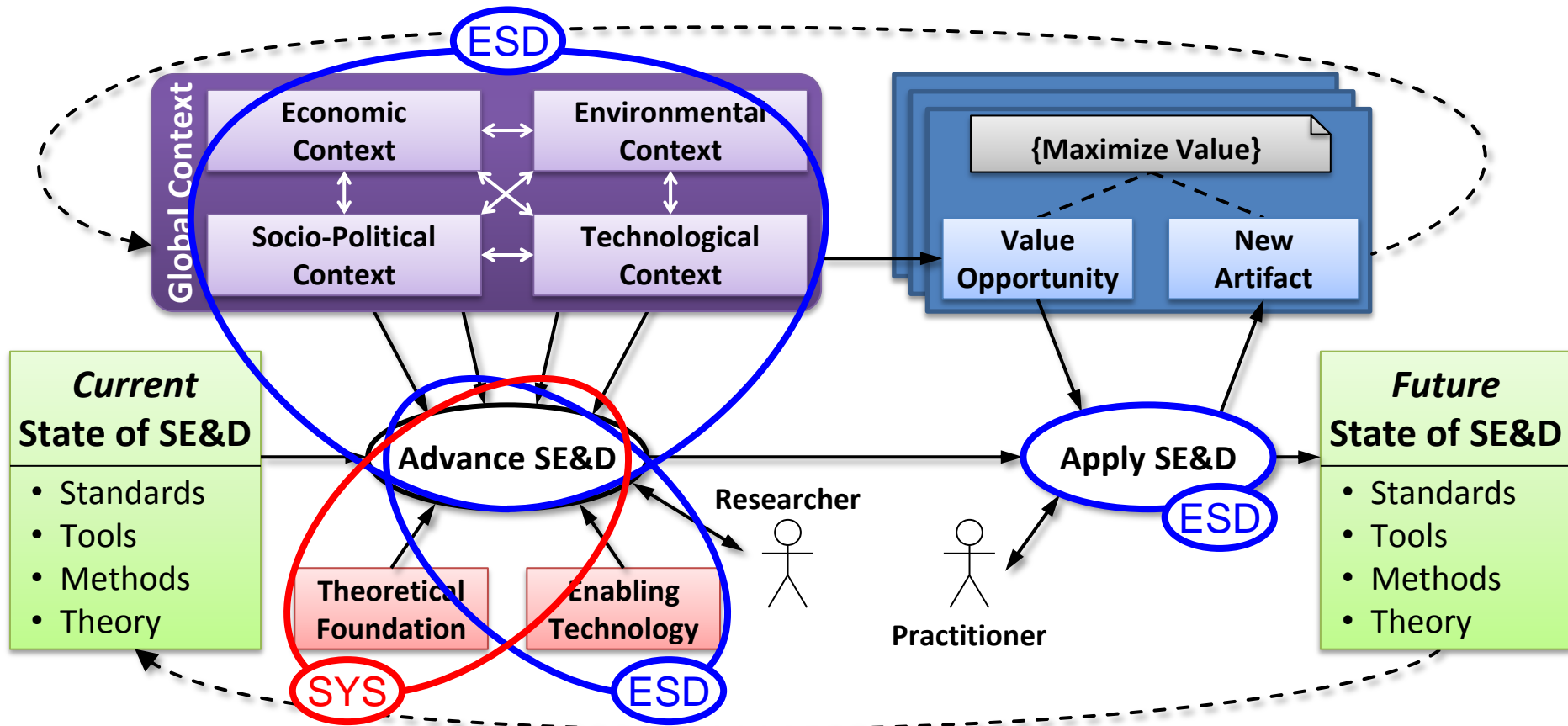
SE & Design: Maximizing Value

Value Maximization Drives Advances in SE&D



Where do SYS and ESD fit in?

Value Maximization Drives Advances in SE&D



Outline

- A conceptual framework for systems engineering and design

Systems Science

- Program details, research examples, and future directions

- Engineering and Systems Design

- Program details, research examples, and future directions

- Discussion

Systems Science (SYS)

Theoretical Foundation for SE & Design

SE&D Practice

Concept
Definition

System
Architecting

Functional
Analysis

Risk
Management

Requirements
Engineering

Interface
Definition

Tradespace
Analysis



SE&D
Require an
Integrative
Scientific
Approach

Foundations

Systems
Theory

Probability
Theory

Organizational
Theory

Behavioral
Economics

Decision
Theory

Economics

Psychology

Systems Science (SYS)

Theoretical Foundation for SE & Design

**SE&D
Practice**

Concept
Definition

System
Architecting

Functional
Analysis

Risk
Management

Requirements
Engineering

Interface
Definition

Tradespace
Analysis

Theoretical Foundation for Systems Engineering & Design

Systems
Theory

Probability
Theory

Organizational
Theory

Behavioral
Economics

Decision
Theory

Economics

Psychology

Foundations

Systems Science (SYS)

Theoretical Foundation for SE & Design

**SE&D
Practice**

Concept
Definition

System
Architecting

Functional
Analysis

Risk
Management

Requirements
Engineering

Interface
Definition

Tradespace
Analysis

**Challenge:
Rigorous & Pragmatic**

Systems
Theory

Probability
Theory

Organizational
Theory

Behavioral
Economics

Foundations

Decision
Theory

Economics

Psychology

Systems Science (SYS)

Program Overview

- Role of Program
 - Leadership in grounding systems engineering and design practice on a rigorous theoretical foundation
 - Focus
 - Theoretical foundation of systems engineering & design
 - **Application domain independent**
 - Special emphasis on Complex Engineered Systems
 - Draw on or extend established theory in mathematics, economics, organizational theory, social psychology, and other relevant fields
 - Empirical research is in scope when characterizing a theoretical model
- An integrative scientific approach to support the development of complex engineered systems



Systems Science (SYS)

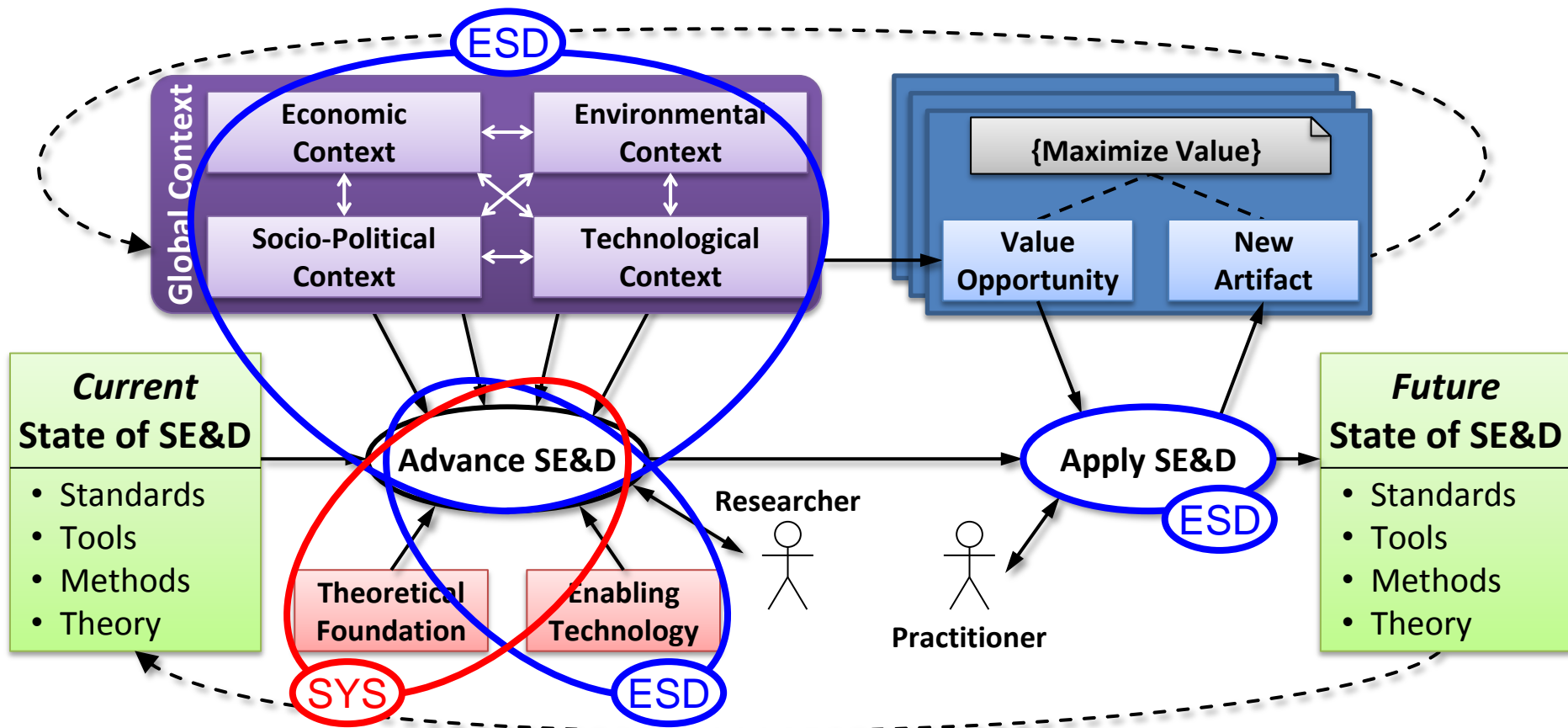
Research Directions

- **Processes: Search Strategy, Guidance and Control**
 - Design as a search process → What are good search strategies? Appropriate abstractions? Metrics for process control? Influence of uncertainty?
- **Organizations: Decomposition, Communication and Incentivisation**
 - How to decompose problems and delegate the decomposed parts? Impact of incentive structures? How to facilitate communication between experts with disparate backgrounds towards ideation and analysis in design?
- **Modeling: Creation, Use and Assessment of Models**
 - Which modeling formalisms are most appropriate when? What are the cognitive models of modeling? How best to teach modeling? How to facilitate reuse and sharing? How to assess and characterize the accuracy and applicability of models?
- **Research Methodology**
 - We want to “improve” design, but we don’t agree on what “good” means or how to assess “goodness”
 - Given that the theoretical foundations need to be operationalized into pragmatic, domain-specific methods and tools that are based on approximations of the foundations, how can we efficiently and effectively derive such methods and tools, and characterize their performance and applicability?



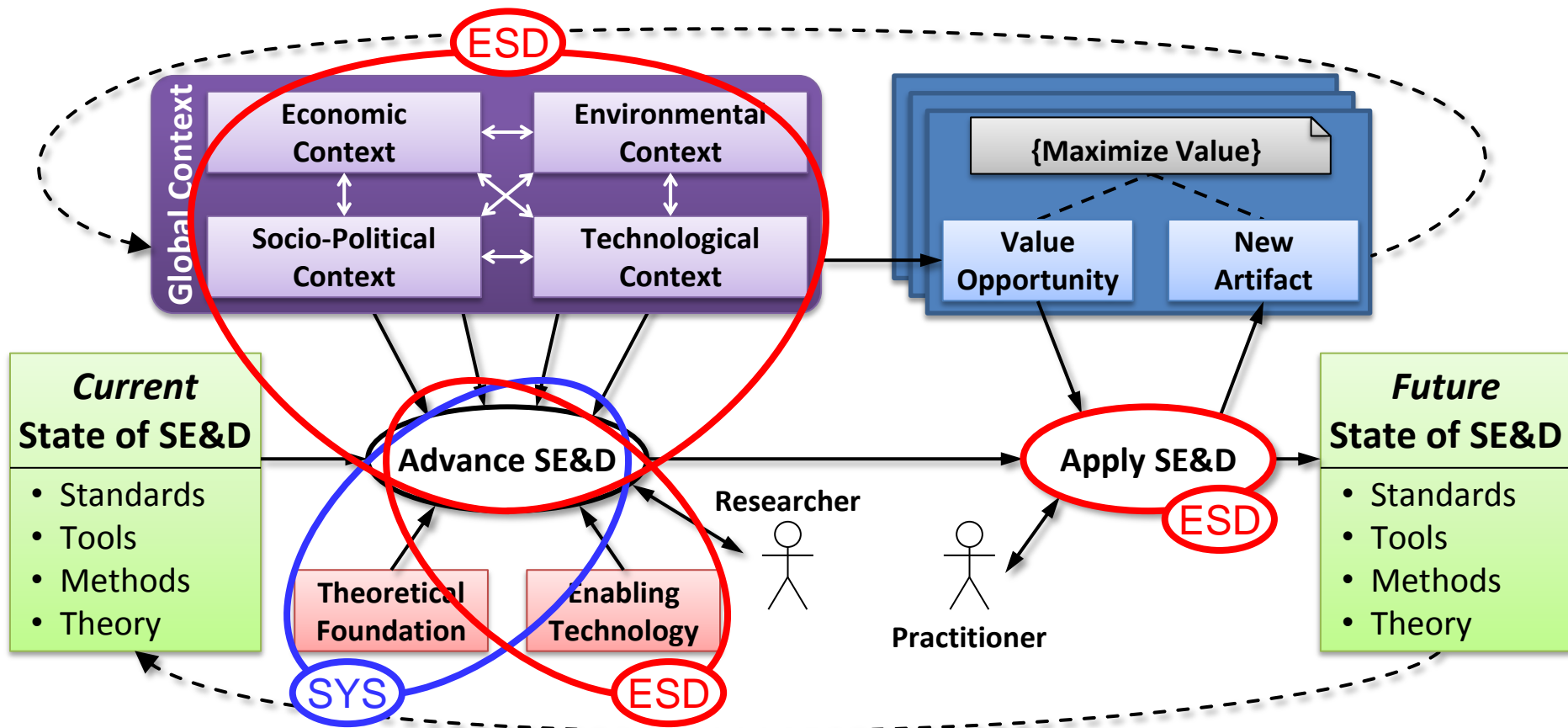
Where do SYS and ESD fit in?

Value Maximization Drives Advances in SE&D



Where do SYS and ESD fit in?

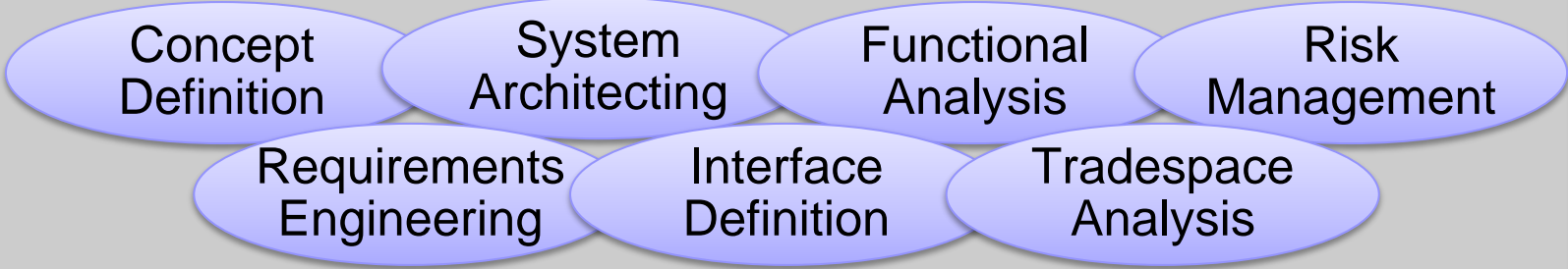
Value Maximization Drives Advances in SE&D



Engineering & Systems Design (ESD)

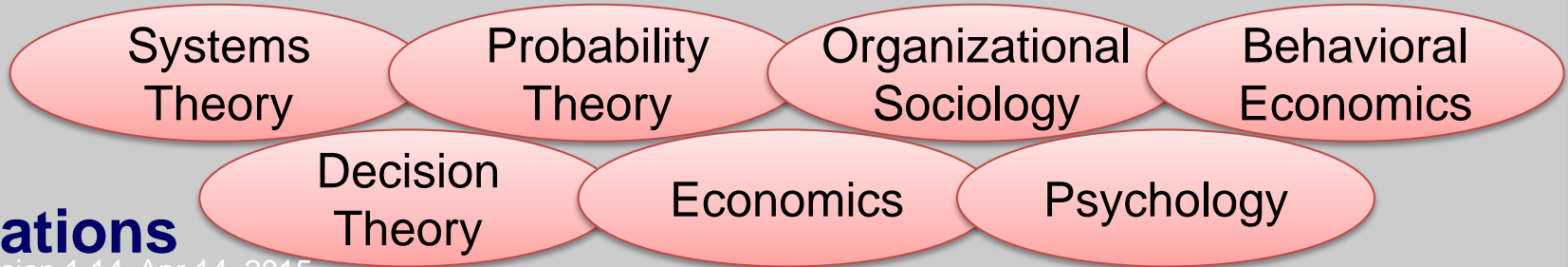
Building on the Theoretical Foundation

**SE&D
Practice**



**Challenge:
Rigorous & Pragmatic
→ Context-Specific
Approximations**

Foundations



Engineering & Systems Design (ESD)

SE&D Methods & Tools for a Specific Context

- As the context changes, SE&D must adapt...
...by operationalizing the theoretical foundation for each specific context
- Increasing complexity
- Shorter lifecycle times
- Decentralization
- Systems of Systems
- Mass-customization
- Human-centered
- Cloud-based high-performance computing
- Big data
- Immersive data visualization
- Net-enabled collaboration



Engineering & Systems Design (ESD)

SE&D Methods & Tools for a Specific Context

- As the context changes, SE&D must adapt...
...by operationalizing the theoretical foundation for each specific context

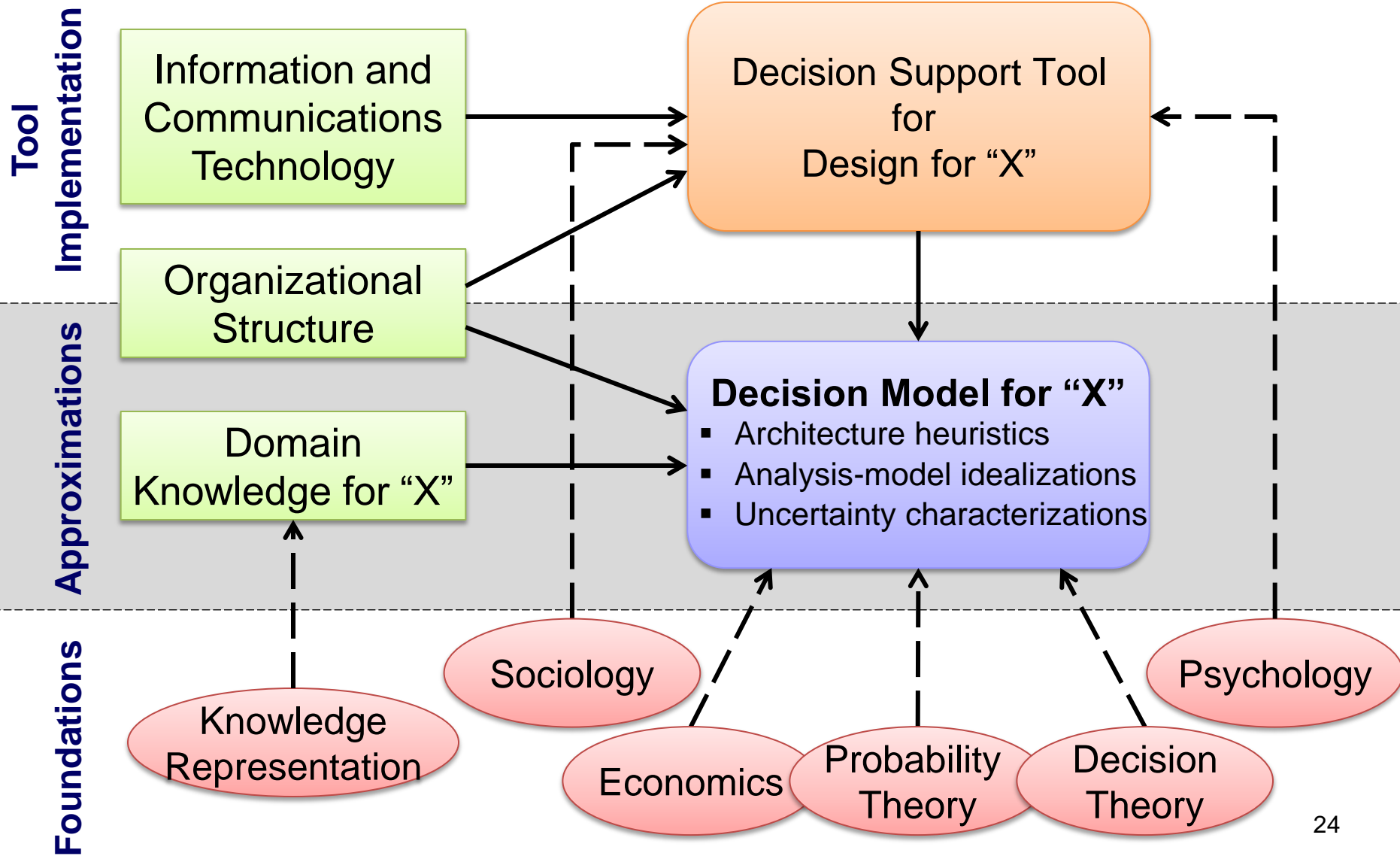
A new context implies new approximations:

- In
 - Synthesis heuristics — which architecture patterns?
- S
 - Analysis idealizations — which formalisms, fidelity?
- D
 - SE&D process heuristics — when to do what?
 - Organizational structure — who does what?
- Systems of Systems
 - Immersive data visualization
- Mass-customization
 - Net-enabled collaboration
- Human-centered



Engineering & Systems Design (ESD)

An Illustrative Example



Engineering & Systems Design (ESD)

Program Overview

- Role of Program
 - Leadership in advancing engineering and systems design practices for current and future global contexts, by combining rigor and pragmatism
- Program Focus
 - Operationalizing the theoretical foundation in specific contexts
 - » Develop pragmatic methods to apply the theory efficiently and effectively in a specific economic, socio-political, environmental and technological context
 - **Rigorously characterizing current and novel methods**
 - » In which context and under which assumptions is a method effective?
 - » Rigorously gather theoretical and empirical evidence, regarding current and improved practices
 - Education
 - » Develop effective teaching strategies rigorously based on cognitive models



Engineering & Systems Design (ESD)

Research Directions

- **Design for X**
 - *X = Specific Application Domain* — energy systems, consumer products, additive mfg, ...
 - *X = Specific Concern* — resilience, sustainability, usability, manufacturability, ...
- **Novel Information and Communication Technologies in SE&D**
 - immersive visualization and human-computer interaction, social networking and net-enabled collaboration, modeling frameworks and languages, data mining and analytics, high-performance computing and cloud-computing
- **Novel Modeling Formalisms & Algorithms**
 - Formalisms and algorithms for representing and manipulating form, function and behavior; algorithms for analysis, simulation, optimization, or reasoning; algorithms for prediction, uncertainty quantification and propagation
- **Novel Integrated Frameworks for SE&D**
 - Frameworks combining concept generation, gradual specification refinement, models at different abstractions, uncertainty characterization, optimization, human input, HPC, visualization, ... to achieve efficient and effective search.

→ We Need to Rigorously Characterize and Assess Domain-Specific Methods



How to get Research Funding from NSF?

Start a Conversation with NSF

- Volunteer to be a review panelist
 - E-mail a 1-page description of your background & interests to the program director
- Request feedback on your proposal ideas
 - E-mail a 1-page project summary: What is the idea? Intellectual merit? Broader impact?
 - PD will typically follow in writing or over the phone
- Approach program directors at meetings/conferences
- Be informed – subscribe to NSF News
 - <https://www.nsf.gov/news/> (e-mail subscription possible)



Program Opportunities & Logistics

What you need to know to submit your proposal?

- Unsolicited proposals submission windows
 - Fall: **September 1-15**
 - Spring: **February 1-15**
- Typical scope of proposals:
1-2 PIs, 1-2 PhD students, 3 years
- CAREER proposals (only for assistant professors)
 - Deadline: July 22, 2015
 - Solicitation number: NSF 15-555
 - Budget: **\$500,000**



Related Programs

How can you expand your funding base?

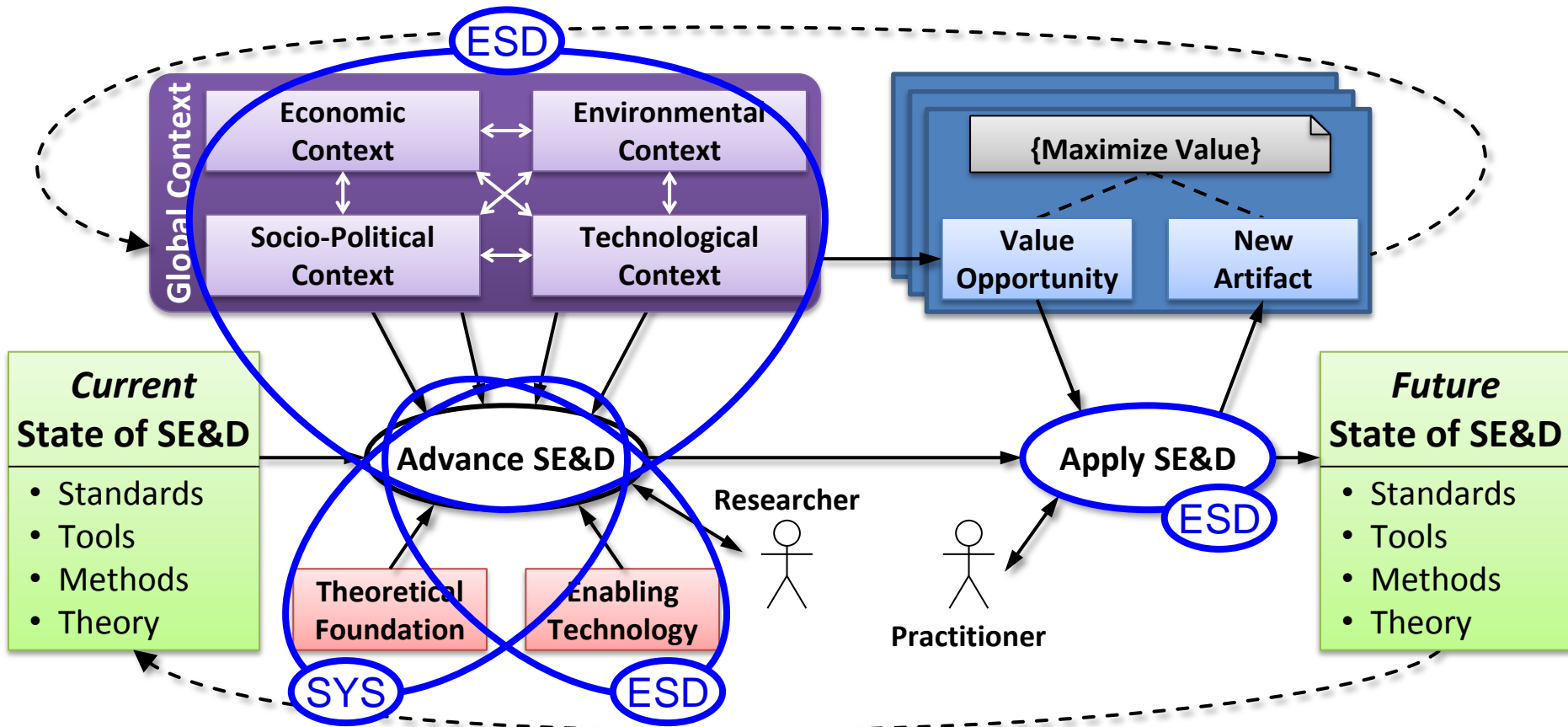
- **GOALI**: Grant Opportunities for Academic Liaison with Industry
- **DEMS**: Design of Engineering Material Systems
- **RSB**: Decision Frameworks for Multi-Hazard Resilient and Sustainable Buildings
- **CPS**: Cyber-Physical Systems
- **ACI**: Advanced Cyberinfrastructure
- **CDS&E**: Computational and Data-Enabled Science and Engineering
- **INSPIRE**: see NSF 14-106. We will specifically consider proposals that tie SE&D to organizational sociology or cognitive science — other interdisciplinary topics will be considered also.

- Additional opportunities will follow... [Subscribe to NSF News](#)



Summary

Advancing the State of Knowledge in Systems Engineering and Design



Some References & Introductory Material

- H.A. Simon, *Sciences of the Artificial – 3rd Edition*, MIT Press, 1996.
- G. Hazelrigg, *Fundamentals of Decision Making for Engineering Design and Systems Engineering*, <http://www.engineeringdecisionmaking.com/>, 2012.
- G.S. Parnell, P.J. Driscoll, D.L. Henderson, *Decision Making in Systems Engineering and Management (2nd Edition)*, Wiley, 2010.
- J.M. Bernardo, A.F.M. Smith, *Bayesian theory*, Wiley, 2000.
- R. Gibbons, *Game Theory for Applied Economists*, Princeton University Press, 1992.
- D. Kahneman, *Thinking, Fast and Slow*, Farrar, Straus and Giroux, 2011.
- J. Brickley, J. Zimmerman Jr., C.W. Smith, *Managerial Economics & Organizational Architecture (5th Edition)*, McGraw-Hill, 2008.
- B.D. Lee, C.J.J. Paredis, “A Conceptual Framework for Value-Driven Design and Systems Engineering,” *24th CIRP Design Conference*, Milan, Italy, April 14-16, 2014.

